

August 14, 2025

H.E. Erkki Keldo
Minister of Economy and Industry
Estonia

Subject: Invitation to Speak at the Ministerial Roundtable at the World FZO World Congress 2025

Your Excellency,

It is with great respect that I extend to you an invitation to speak at the **Ministerial Roundtable** to be held during the **World Free Zones Organization (World FZO) 11th World Congress 2025**, taking place **10th – 12th October 2025 in Hainan, China**.

Under the theme **“Zones: Gateways to Global Prosperity, Trade, and Sustainable Innovation,”** this year’s Congress serves as the premier global platform for dialogue among policymakers, economic and business leaders, and practitioners on the evolving role of free zones in shaping inclusive, sustainable, and future-ready economies.

The **Ministerial Roundtable**, scheduled for **10 October at 13:00 hrs**, will convene ministerial officials from across the world to engage in high-level dialogue on advancing industrial and development strategies through free zones and other special economic zones. The discussion will focus on how tools such as artificial intelligence, blockchain, and paperless trade systems can be integrated into policy and practice to reduce transaction costs, expand market access, and boost competitiveness.

By focusing on collaboration across sectors and borders, the roundtable aims to identify practical, forward-looking strategies to harness digitalization while addressing risks related to fragmentation, digital divides, and regulatory misalignment. **Please find attached the concept note on the Ministerial Roundtable.**

Your presence at this important gathering would be of great significance. We would be honored to have you join your esteemed peers in shaping the global agenda for free zones and sharing your country’s leadership and experience in this vital area. In case you would like to take this opportunity to hold bilateral meetings with your peer ministers and business executives attending the congress, we would be happy to facilitate them.

Additional logistical information and program details will be shared through our Secretariat upon your confirmation. Looking forward to hearing from you latest by August 25th to finalize proper arrangements for your visit. Please feel free to contact us directly with any questions or coordination needs.

We sincerely hope you will accept this invitation and look forward to welcoming you to the World FZO World Congress 2025.

Yours respectfully,



Dr. Mohammed Al Zarooni
Chairman
World Free Zones Organization



ZHANG Bin
Chairman
Council of Hainan International
Economic Development Bureau

